



CALIFORNIA
WATER SERVICE GROUP
INVESTING FOR LIFE®



Investing for Life

Third Quarter 2025 Earnings Presentation

CWT
LISTED
NYSE

October 30, 2025

Today's Speakers



Marty Kropelnicki

Chairman & CEO



James Lynch

Sr. Vice President, CFO & Treasurer



Greg Milleman

Vice President, Rates & Regulatory Affairs



Forward-Looking Statements and Other Important Information



This presentation contains forward-looking statements within the meaning established by the Private Securities Litigation Reform Act of 1995 (“PSLRA”). The forward-looking statements are intended to qualify under provisions of the federal securities laws for “safe harbor” treatment established by the PSLRA. Forward-looking statements in this presentation are based on currently available information, expectations, estimates, assumptions and projections, and our management’s beliefs, assumptions, judgments and expectations about us, the water utility industry and general economic conditions. These statements are not statements of historical fact. When used in our documents, statements that are not historical in nature, including words like will, would, expects, intends, plans, believes, may, could, estimates, assumes, anticipates, projects, progress, predicts, hopes, targets, forecasts, should, seeks or variations of these words or similar expressions are intended to identify forward-looking statements. Examples of forward-looking statements in this presentation include, but are not limited to, statements describing expectations regarding financial performance, operating plans, capital investments and expenditures, depreciation, expectations regarding California Water Service Group’s (Group or Company) plans and proposals pursuant to and progress of the California Water Service Company’s (Cal Water) 2024 General Rate Case, the anticipated transfer of ownership pursuant to and expected benefits resulting from the Silverwood agreement, PFAS-related investments and receipt of PFAS settlement proceeds, rate base growth, customer growth potential, compound annual growth rate, sufficiency of cash and liquidity to support capital investment and growth, and annual dividend yield. Forward-looking statements are not guarantees of future performance. They are based on numerous assumptions that we believe are reasonable, but they are open to a wide range of uncertainties and business risks. Consequently, actual results or outcomes may vary materially from what is contained in a forward-looking statement. Factors that may cause actual results or outcomes to be different than those expected or anticipated include, but are not limited to: the outcome and timeliness of regulatory commissions’ actions concerning rate relief and other matters, including with respect to the 2024 GRC; the impact of opposition to rate increases; our ability to recover costs; Federal governmental and state regulatory commissions’ decisions, including decisions on proper disposition of property; changes in state regulatory commissions’ policies and procedures, such as the CPUC’s decision in 2020 to preclude companies from proposing fully decoupled WRAMs, which impacted the 2021 GRC Filing; changes in California State Water Resources Control Board water quality standards; changes in environmental compliance and water quality requirements, such as the United States Environmental Protection Agency’s (EPA) finalization of a National Primary Drinking Water Regulation establishing legally enforceable maximum contaminant levels (MCL) for six PFAS in drinking water in 2024; the impact of weather, climate change, natural disasters, including wildfires and landslides, and actual or threatened public health emergencies, including disease outbreaks, on our operations, water quality, water availability, water sales and operating results and the adequacy of our emergency preparedness; electric power interruptions, especially as a result of public safety power shutoff programs; availability of water supplies; our ability to invest or apply the proceeds from the issuance of common stock in an accretive manner; consequences of eminent domain actions relating to our water systems; our ability to renew leases to operate water systems owned by others on beneficial terms; increased risk of inverse condemnation losses as a result of the impact of weather, climate change, and natural disasters, including wildfires and landslides; housing and customer growth; issues with the implementation, maintenance or security of our information technology systems; civil disturbances or terrorist threats or acts; the adequacy of our efforts to mitigate physical and cyber security risks and threats; the ability of our enterprise risk management processes to identify or address risks adequately; labor relations matters as we negotiate with the unions; changes in customer water use patterns and the effects of conservation, including as a result of drought conditions; our ability to complete, in a timely manner or at all, successfully integrate and achieve anticipated benefits from announced acquisitions; restrictive covenants in or changes to the credit ratings on our current or future debt that could increase our financing costs or affect our ability to borrow, make payments on debt or pay dividends; risks associated with expanding our business and operations geographically; the impact of stagnating or worsening business and economic conditions, including inflationary pressures, general economic slowdown or a recession, changes in tariff policy and uncertainty regarding tariffs and other retaliatory trade measures, the interest rate environment, changes in monetary policy, adverse capital markets activity or macroeconomic conditions as a result of geopolitical conflicts; the impact of market conditions and volatility on unrealized gains or losses on our non-qualified benefit plan investments and our operating results; the impact of weather and timing of meter reads on our accrued unbilled revenue; the impact of evolving legal and regulatory requirements, including emerging environmental, social and governance requirements; the impact of the evolving U.S. political environment that has led to, in some cases, legal challenges and uncertainty around the funding, functioning and policy priorities of U.S. federal regulatory agencies and the status of current and future regulations; and other risks and unforeseen events described in our Securities and Exchange Commission (“SEC”) filings. In light of these risks, uncertainties and assumptions, investors are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date of this presentation. When considering forward-looking statements, you should keep in mind the cautionary statements included in this paragraph, as well as the Annual Report on Form 10-K, Quarterly 10-Q, and other reports filed from time-to-time with the SEC. We are not under any obligation, and we expressly disclaim any obligation to update or alter any forward-looking statements, whether as a result of new information, future events or otherwise. A credit rating is not a recommendation to buy, sell, or hold any securities, and may be changed at any time by the applicable ratings agency and should be evaluated independently of any other information.

Executing Strategy in Q3 2025



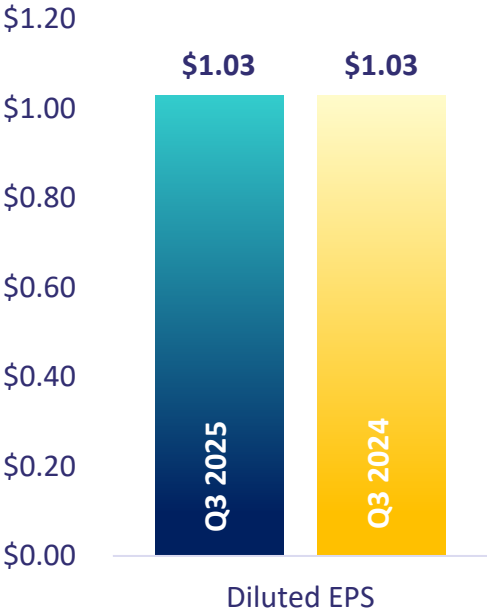
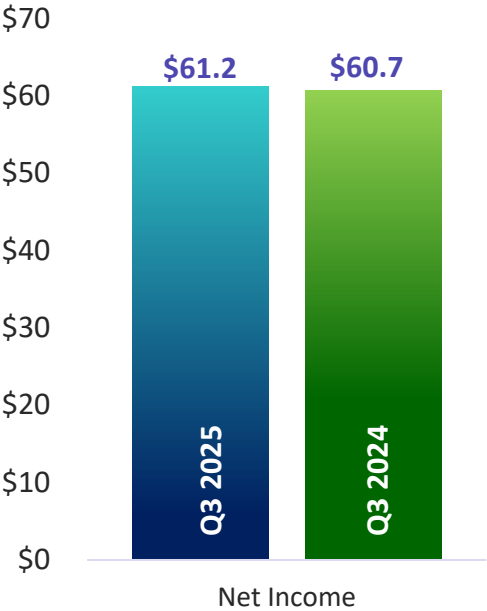
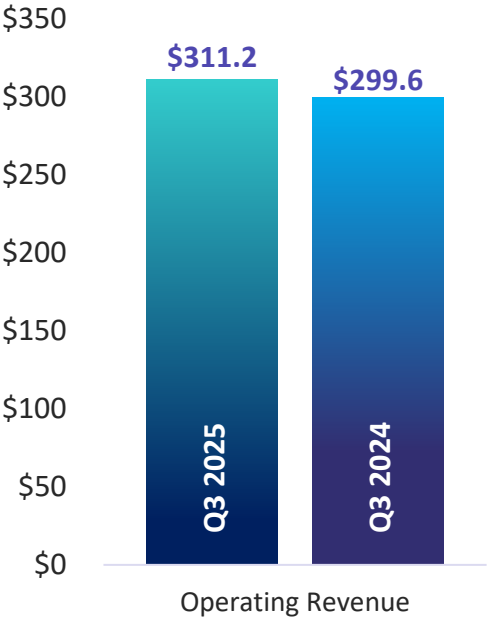
*As a result of the delayed 2021 California GRC decision, interim rate relief related to 2023 was recorded in Q1 2024 and finalized in Q2 2024. Non-GAAP measures adjust for the impact of 2023 interim rate relief on 2024 YTD results. For more information, please see the reconciliation of results and related explanations in the Appendix.

Strong Financial Results for the Quarter

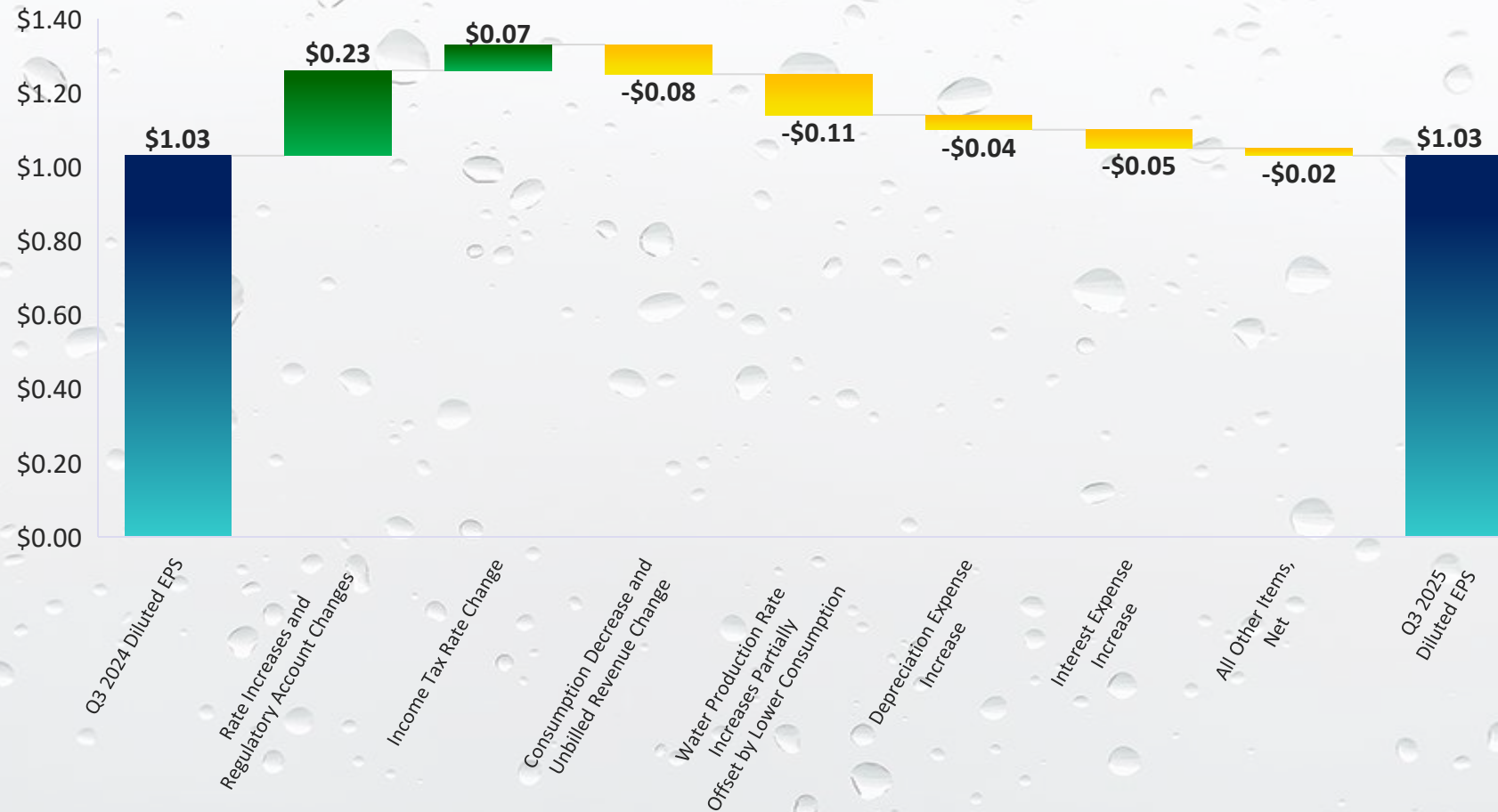


Q3 2025 vs. Q3 2024

(in millions, except EPS)



Diluted EPS Q3 2024 to Q3 2025 Bridge

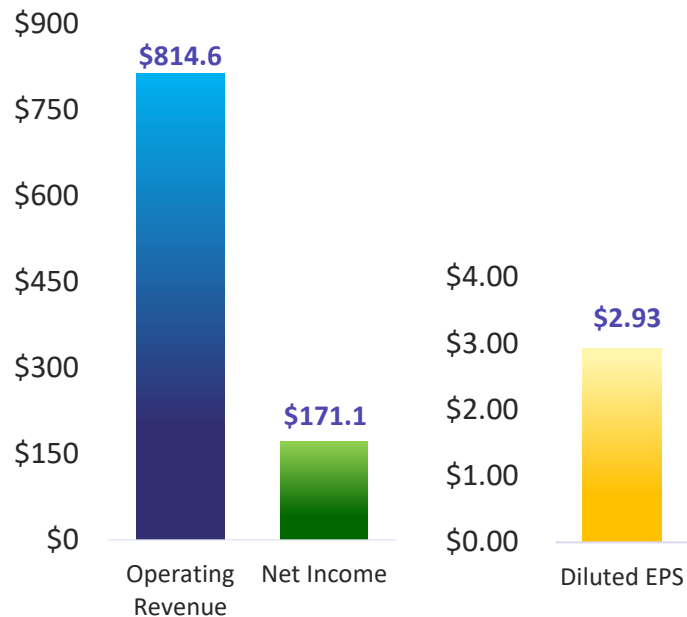


Strong Financial Results YTD 2025



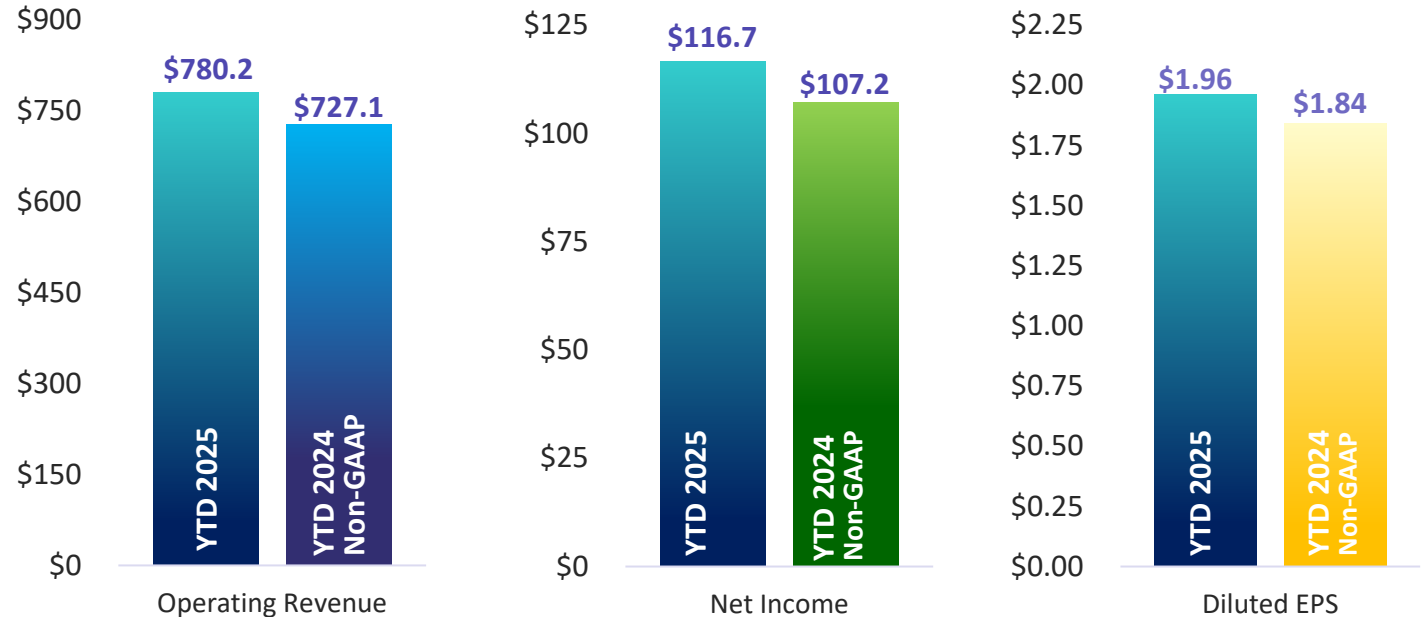
YTD 2024 GAAP

(in millions, except EPS)



YTD 2025 vs. YTD 2024 Non-GAAP*

(in millions, except EPS)



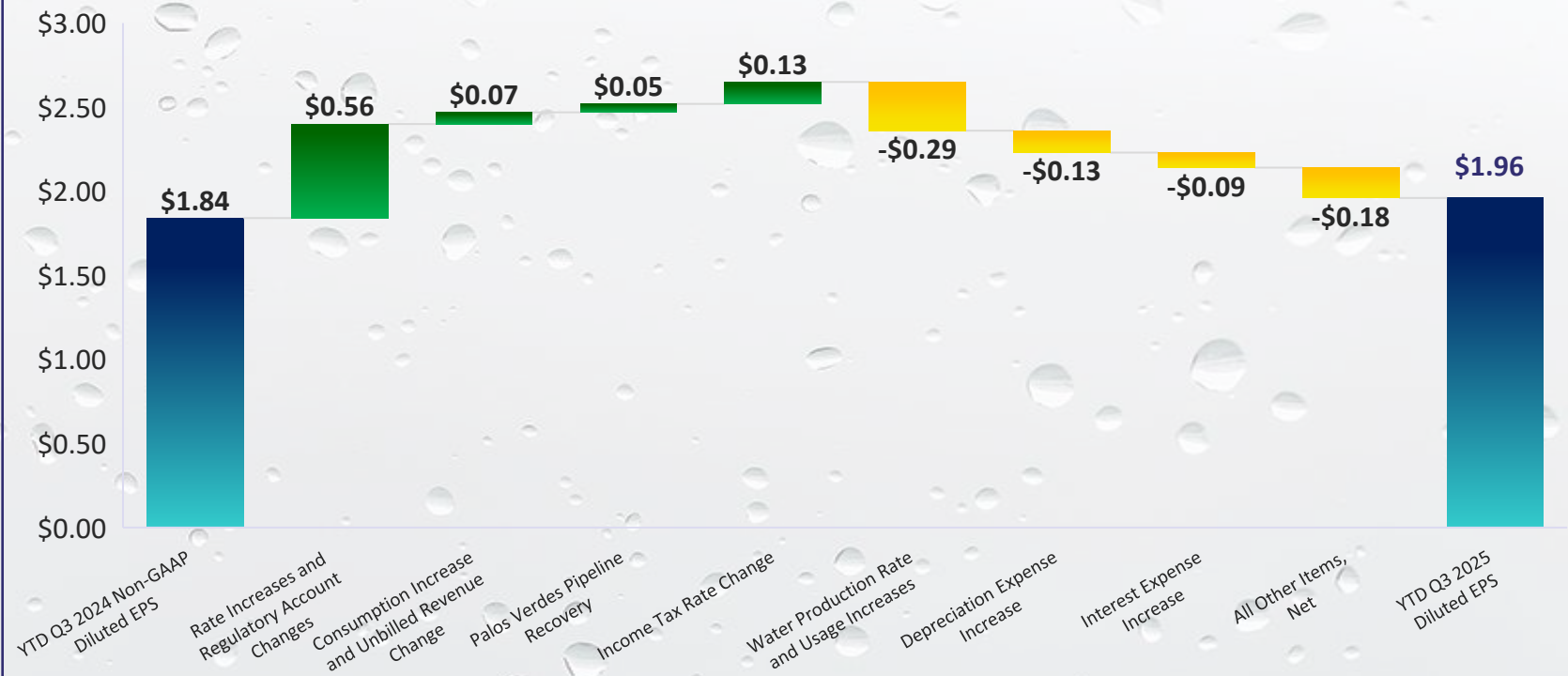
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Diluted EPS YTD 2024 to YTD 2025

YTD 2024 GAAP vs. YTD 2025



Non-GAAP YTD 2024 to YTD 2025 EPS Bridge



*As a result of the delayed 2021 California GRC decision, interim rate relief related to 2023 was recorded in Q1 2024 and finalized in Q2 2024. Non-GAAP measures adjust for the impact of 2023 interim rate relief on 2024 results. For more information, please see the reconciliation of results and related explanations in the Appendix.

Infrastructure Investment Powers Long-Term Reliability and Earnings

2025-2027 TOTAL

CapEx

4x

DEPRECIATION

Cap-Ex

Q3 2025

\$135.2M

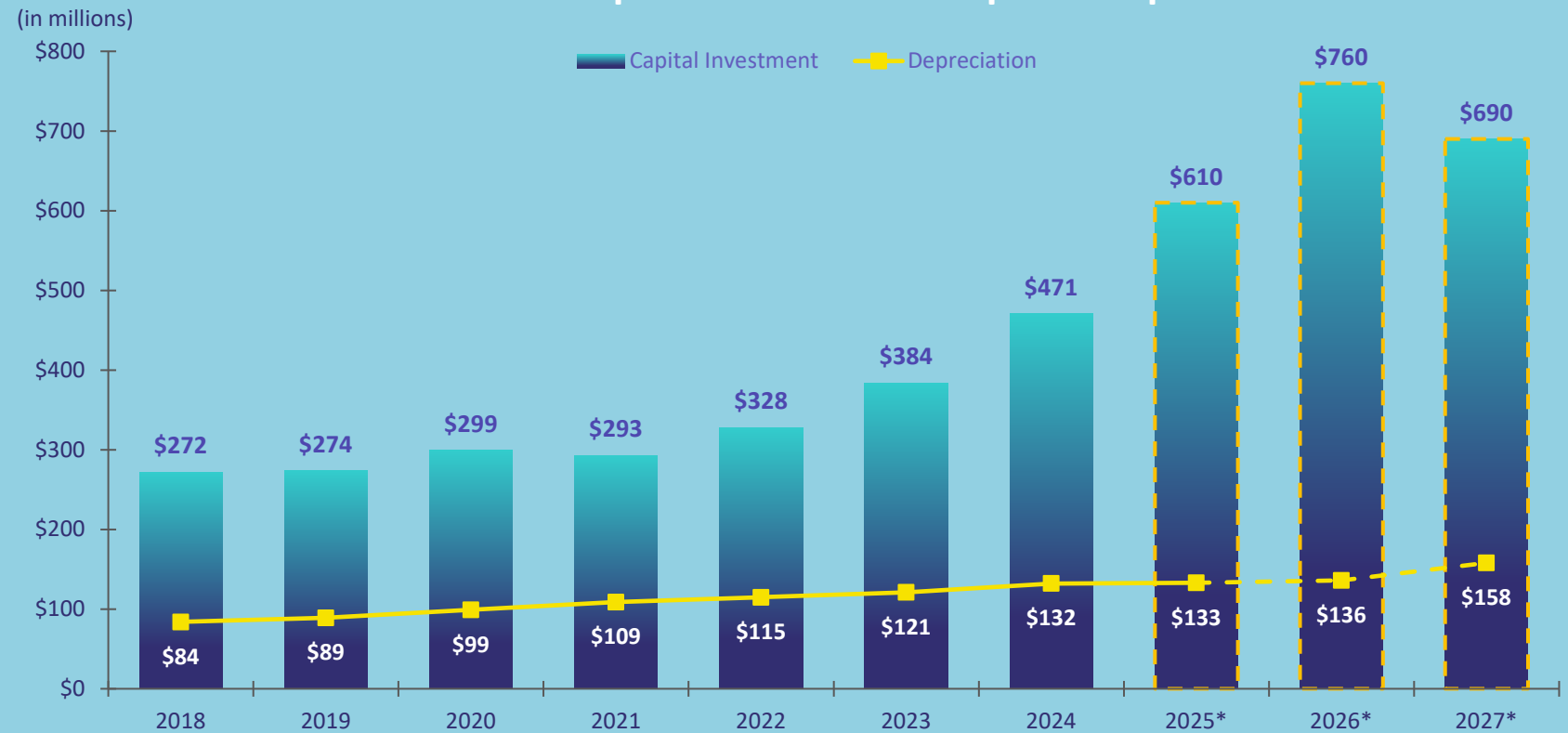
\$36.1M
Depreciation

YTD 2025

\$364.7M

\$108.1M
Depreciation

Growth in capital investment outpaces depreciation

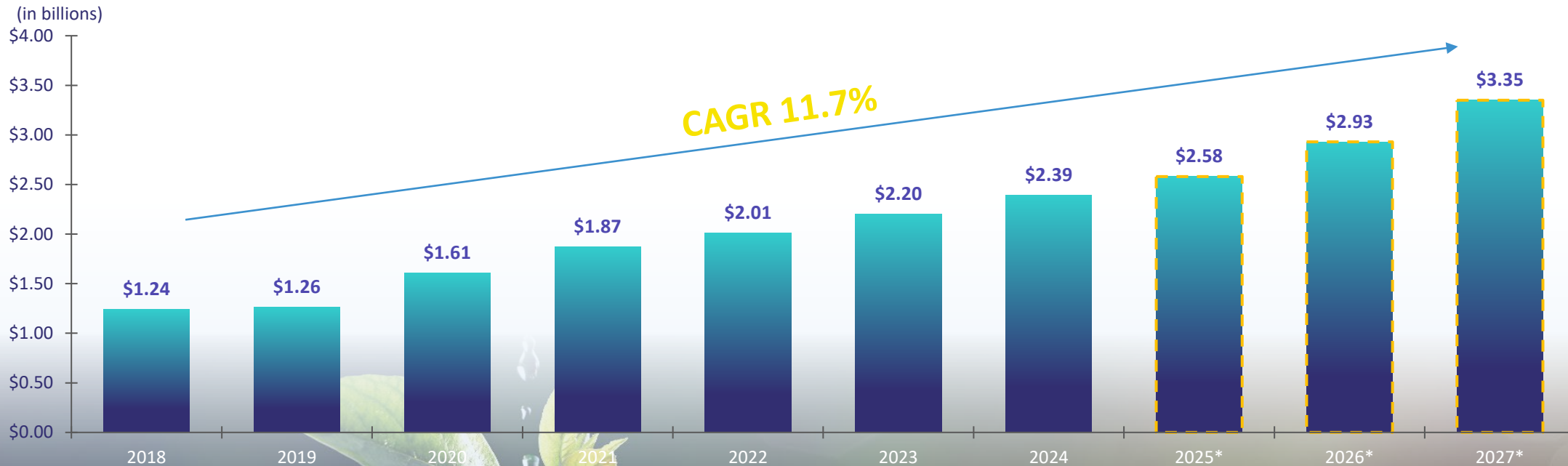


*Estimates for 2025-2027 are based on amounts requested in the 2024 California GRC application plus estimated capital expenditures in other states; these capital expenditures are subject to review and approval by the CPUC and other regulators. Note: Estimates for 2025-2027 exclude anticipated PFAS-related capital investments. Remaining estimated PFAS program expenditures of \$216.6M (before potential offsets) representing \$159.6M in treatment and \$57.0M in well replacement costs. PFAS expenditures are expected to be incurred over multiple years.

Earnings Performance Driven by Double-Digit Rate Base Growth



Rate base estimated to reach over \$3.3 billion by 2027



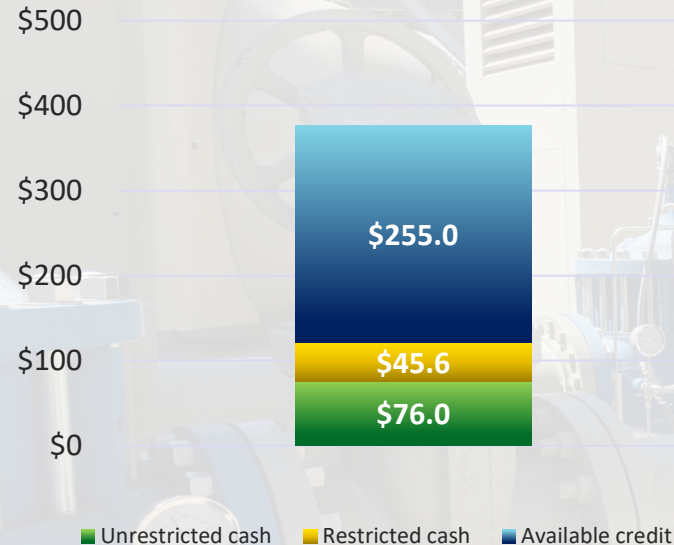
*2025-2027 rate base estimates include amounts requested in the 2024 California GRC plus estimated rate base in other states; these values are not yet adopted and are subject to review and approval by the CPUC and other regulators. Note: Estimates for 2025-2027 exclude anticipated PFAS related capital investments. Remaining estimated PFAS program expenditures of \$216.6M (before potential offsets) representing \$159.6M in treatment and \$57.0M in well replacement costs. The PFAS expenditures are expected to be incurred over multiple years.

Strong Liquidity Profile Supports Growth Strategy



Group maintains strong liquidity profile to execute capital plan and strategic M&A investments

(in millions)



- Combination of California Water Service Group (Group) Notes and California Water Service Company (Cal Water) Bonds issued in aggregate principal amount of **\$370M** on Oct. 1, 2025
- Credit facilities of **\$600M** that can be expanded up to **\$800M**; facilities mature in March 2028
- ATM renewed in May 2025 with **\$350M** shelf; no program sales occurred in Q3 2025
- Group and Cal Water's S&P Global credit rating **A+/stable**
- Authorized Cal Water capital structure of **53.4% equity** and **46.6% debt** and **10.27% ROE** supports future growth

59 Years of Dividend Growth

Strong history of returning cash to shareholders

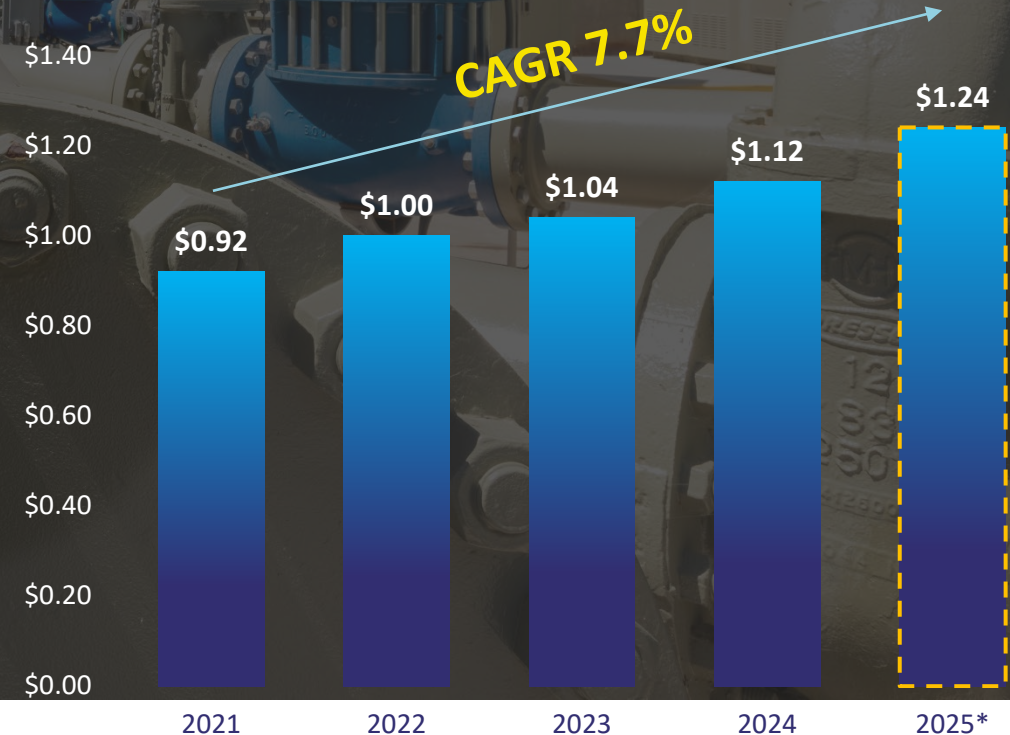
323rd Consecutive Quarterly Dividend in Amount of **\$0.30**

58th Announced Annual Increase Expected to Yield 2025 Annual Dividend of **\$1.20**

\$0.04 One-Time Special Dividend Brings Anticipated 2025 Dividend to **\$1.24**

10.71% Announced 2025 Dividend Increase (Reflects One-Time Special Dividend)

7.7% Anticipated Five-Year Dividend CAGR



*Anticipated 2025 annual dividend includes one-time \$0.04 special dividend

Expanding Footprint in a Priority Growth Region: Texas

7

BVRT-owned regulated utilities in high-growth areas

19,000+

Total connected & committed customers in 2025

20,000+

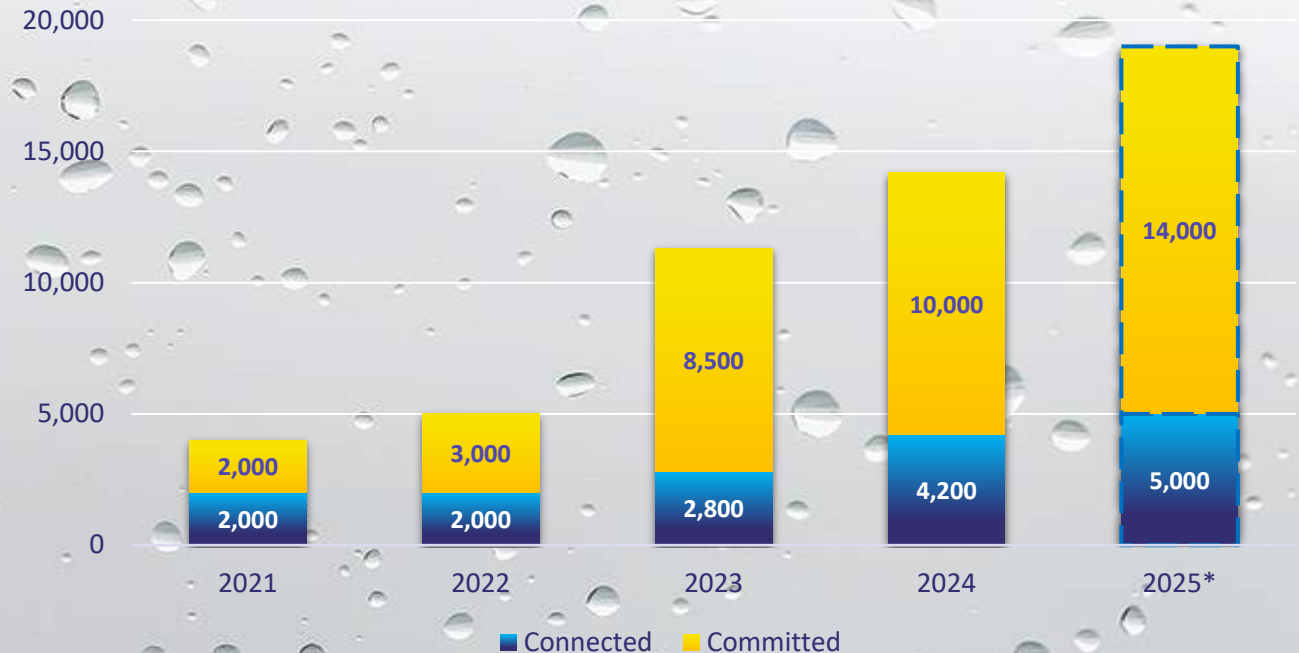
Additional likely customers in existing service areas

100,000+

Additional potential customers near existing service areas

- Have full settlement with PUCT staff and public advocate on rate case; expect final decision in Q4 2025
- Working closely with major developers to support their water and wastewater infrastructure needs; expect several new deals in Q4 2025
- Pursuing alternative water resources to serve pending data center projects

Anticipated Customer Growth



*Estimated customer counts based on developer buildout schedules and connection deposits.

PFAS Update: Protecting Our Customers' Health and Safety



Remains committed to investment

Group continues to invest in treatment across California, Washington and New Mexico, including well replacements to address PFAS



PFAS project timeline shifts

Some well replacements will shift portion of planned **\$226.0M** in PFAS investments from 2025–2027 to later years



Aligned with regulatory approach

Cal Water phased investment strategy supports compliance with evolving EPA regulation while minimizing customer impact



Settlement reached with groundwater responsible party

Group is party to **four** separate class-action settlements designed to resolve certain drinking water PFAS claims

In May 2025, received **\$10.6M** of proceeds, net of legal fees and expenses; in September, Group received additional **\$24.2M** in proceeds, net legal fees/expenses, bringing total to **\$34.8M**

Proceeds from settlements with certain other responsible parties are expected to be received beginning late 2025

2024 California General Rate Case



\$1.6B

Investment proposed in Cal Water from 2025-2027

18 (anticipated)

Month-long process underway for triennial rate case filing with CPUC

LUWEP

Application proposes Low-Use Water Equity Program that would decouple revenue from water sales to enhance affordability

Key updates since filing

Hearings are held before Administrative Law Judge (ALJ)

May 2025

June 2025

July 2025

August 2025

October 2025

Parties file briefs & reply briefs

ALJ requests more time, approves interim rates & memo account

Parties to proceeding respond to ALJ's request for additional information

Final law & motion hearing; ALJ to draft Proposed Decision

Requests rate adjustments necessary to generate total revenue increases of:

\$140.6M

(17.1%)

2026

\$72.4M

(7.7%)

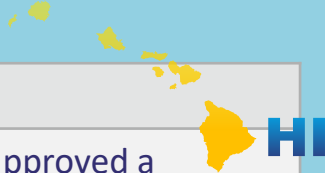
2027

\$83.6M

(8.1%)

2028

Other Regulatory Updates



On Oct. 7, 2025, Hawaii PUC approved a revenue increase of **\$4.7 million** for Hawaii Water's five Waikoloa systems, effective Oct. 9, 2025

In June 2024, BVRT filed rate case for **5** utilities with Public Utility Commission of Texas (PUCT)

During second quarter 2025, BVRT reached settlement with Consumer Advocate

PUCT approval is pending



On Sept. 25, 2025, Washington Water filed a rate case with the Washington UTC for a \$4.9 million revenue increase to recover system investments and rising operating costs

Washington Water has completed infrastructure upgrades across multiple systems, including new mains, treatment facilities, booster stations, and remote monitoring to enhance reliability and water quality

The rate request also reflects higher labor, materials, and PFAS compliance costs under new federal regulations

Proposed effective date of new rates Dec. 15, 2025

APPENDIX

Non-GAAP Financial Measures



The Company's revenue, net income, and diluted earnings per share are prepared in accordance with Generally Accepted Accounting Principles (GAAP) and represent amounts reported on filings with the Securities and Exchange Commission. Adjusted revenue, net income, and diluted earnings per share in YTD 2024 are non-GAAP financial measures representing GAAP balances that, in this presentation, are adjusted for the effects of 2023 interim rate relief related to the delayed 2021 California GRC recorded by the Company in March 2024. These non-GAAP financial measures are provided as additional information for investors and analysts to better assess the Company's 2024 financial performance normalize for the impact of the 2023 interim rate relief on 2024 reported results. Management also uses these non-GAAP financial measures in evaluating the Company's performance. These non-GAAP financial measures may be different from non-GAAP financial measures used by other companies, even when the same or similarly titled terms are used to identify such measures, limiting their usefulness for comparative purposes. Further, these non-GAAP financial measures should be considered as a supplement to the financial information prepared on a GAAP basis rather than an alternative to the respective GAAP measures.

Reconciliation of Non-GAAP Financial Measures



<i>(in millions, except per share amounts)</i>	YTD Ended Sept. 30,	
	2025	2024
Reported GAAP Operating Revenue	\$780,162	\$814,611
Adjustments:		
2023 interim rate relief related to the 2021 California GRC recorded in 2024	—	(\$87,482)
Adjusted Operating Revenue (non-GAAP)	\$780,162	\$727,129
Reported GAAP Net Income	\$116,729	\$171,148
Adjustments:		
2023 interim rate relief related to the 2021 California GRC recorded in 2024	—	(\$63,980)
Adjusted Net Income attributable to California Water Service Group (non-GAAP)	\$116,729	\$107,168
Reported GAAP Diluted Earnings Per Share	\$1.96	\$2.93
Adjustments:		
2023 interim rate relief related to the 2021 California GRC recorded in 2024	—	(\$1.09)
Adjusted Diluted Earnings Per Share (non-GAAP)	\$1.96	\$1.84